



K O N I N K L I J K E N E D E R L A N D S E
A K A D E M I E V A N W E T E N S C H A P P E N

**The inevitability of societal impact
assessment in a
Knowledge Society**

HEA Forward Look
Dublin, 15 APRIL 2015
JACK SPAAPEN

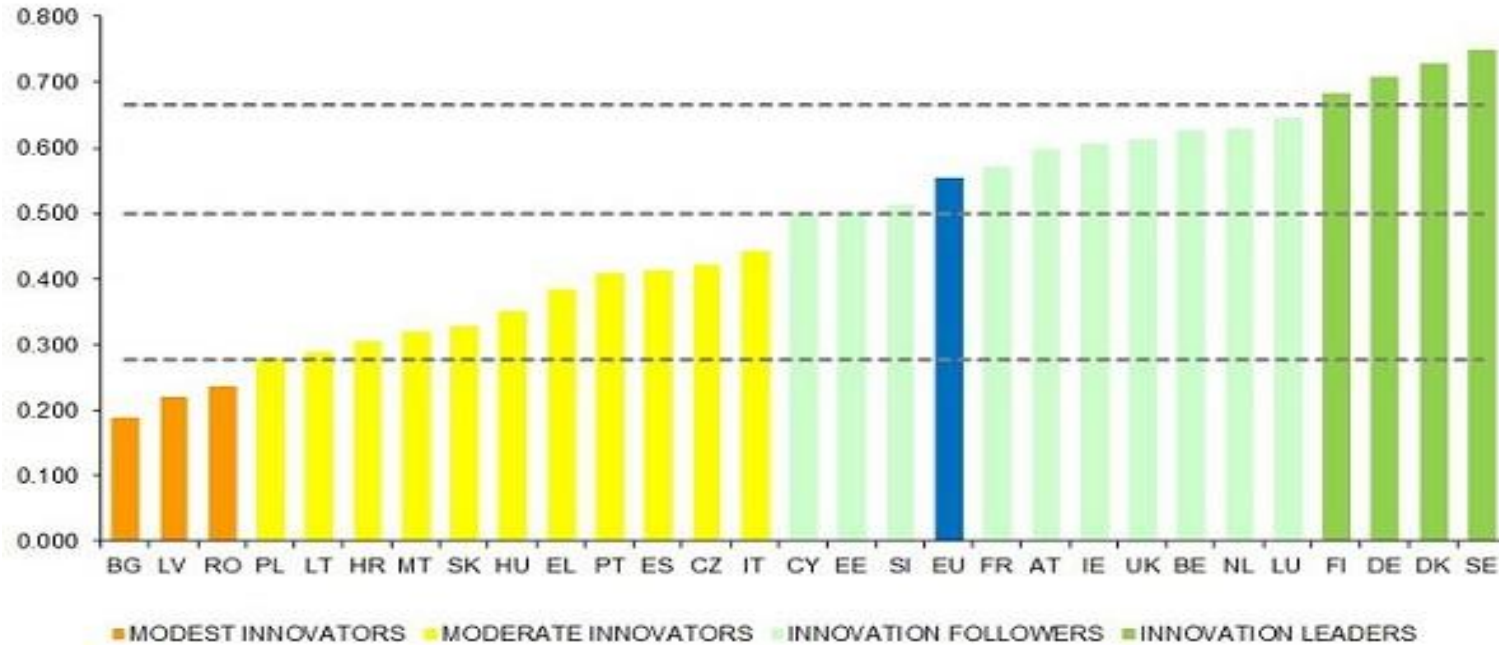


TOPICS

- What future do we want or need for Higher Education, Research & Innovation (HERI) ?
- HERI in context: “Grand challenges“ for universities: 4 scenarios [Rathenau]
- What is societal impact? And how can we evaluate it (emulation or innovation)
- The Dutch solution: comprehensiveness & ownership
- Need for a new evaluation culture: productive interactions



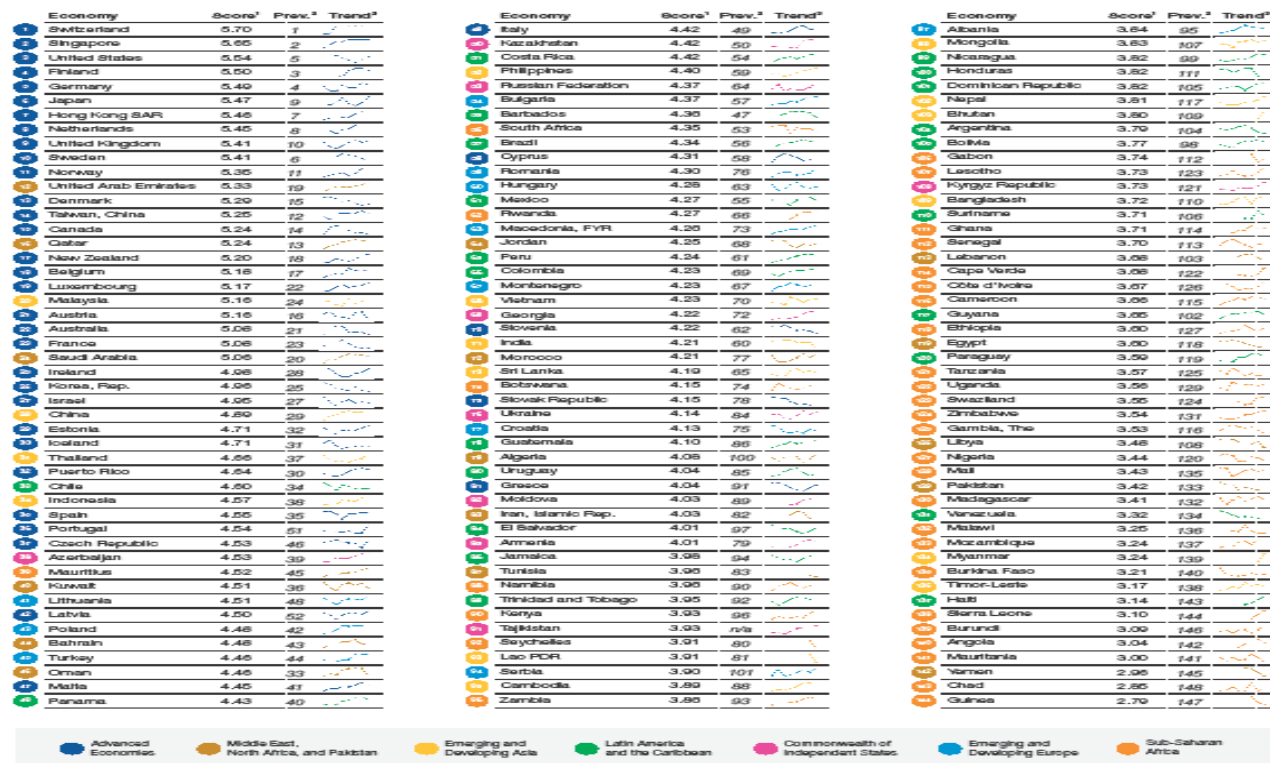
EU INNOVATION UNION SCOREBOARD 2014



Note: Average performance is measured using a composite indicator building on data for 24 indicators going from a lowest possible performance of 0 to a maximum possible performance of 1.

The Global Competitiveness Index 2014–2015 Rankings

Covering 144 economies, the Global Competitiveness Index 2014–2015 measures national competitiveness—defined as the set of institutions, policies and factors that determine the level of productivity.



1 Scale ranges from 1 to 7.
 2 2013–2014 rank out of 148 economies.
 3 Evolution in percentile rank since 2007. Sparkline axis are economy specific.



CCI RANKINGS 2014-2015

- | | |
|----------------|-------------|
| 1. Switzerland | 10. Norway |
| 2. Singapore | |
| 3. USA | 25. Ireland |
| 4. Germany | 26. Korea |
| 5. Japan | 27. Israël |
| 6. Hong Kong | 28. China |
| 7. Netherlands | |
| 8. UK | |
| 9. Sweden | |



CURRENT HERI POLICY IN THE NETHERLANDS

- Sharper profiles for the universities
- Topsector policy, the golden triangle: Energy, high tech, water, agriculture and food, health, creative industry, logistics, horticulture, chemicals
- Sector plans
- H2020
- National research agenda



EU POLICY

EU: Grand Societal Challenges:

- Health, demographic change and wellbeing; Food security, sustainable agriculture, marine and maritime research, and the bio-economy; Secure, clean and efficient energy; Smart, green and integrated transport; Inclusive, innovative and secure societies; Climate action, resource efficiency and raw materials

EU: Joint Programming Initiatives:

- Agriculture, food security and climate change; Cultural Heritage and global change; Healthy diet for a healthy life; Urban Europe, Future of cities and transport

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The societal impact of HERI

- What kind of universities (or UAS) do we want?
 - What kind of research do we need?
 - What kind of education do we want?
 - What kind of innovation do we need?
- And how do we attune the different parts of HERI?
- And what does this mean for the evaluation and promotion of societal impact of academic research?



THE WORLD UNIVERSITY RANKING 2014

1. California Institute of Technology
2. Harvard University
3. University of Oxford
4. Stanford University
5. University of Cambridge
6. Massachusetts Institute of Technology
7. Princeton University
8. University of California, Berkeley
- =9. Imperial College London
- =9. Yale University



YALE FACTS

Undergraduate students*	5,379
Graduate and professional students*	6,501
International students*	2,135
Faculty*	4,140
Staff*	9,323
International scholars*	2,327
Living alumni	168,987 (as of April 2012)
Library holdings	15 million volumes
Varsity athletic teams*	35
Total number of buildings*	440
Endowment (market value)*	\$19.3 billion
Operating budget*	\$2.82 billion



Rathenau scenarios of future universities

4 scenarios:

- National solidarity: public value of R&E
- Regional power: economic opportunities in the region, knowledge = private commodity
- European variation: European funding, PPS
- International selection: hyper competitive global environment, rankings

2 cross cutting uncertainties:

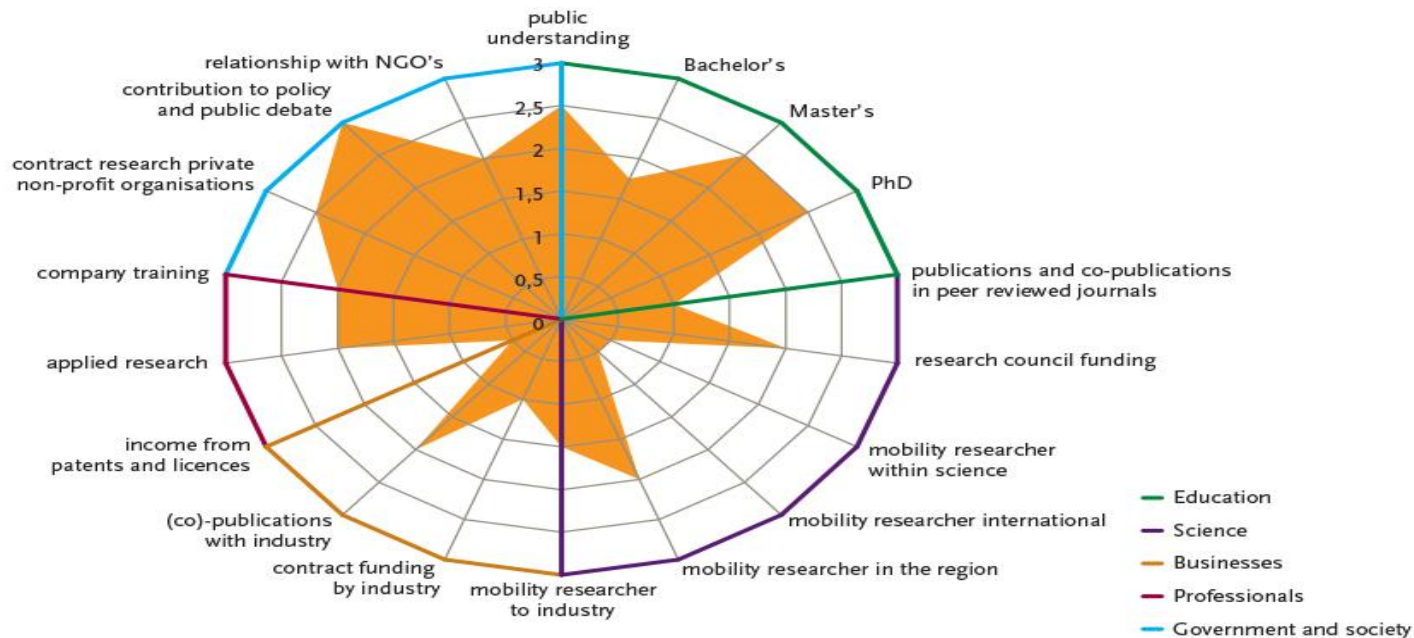
- Who “owns” the universities?
- Competition or collaboration

National solidarity

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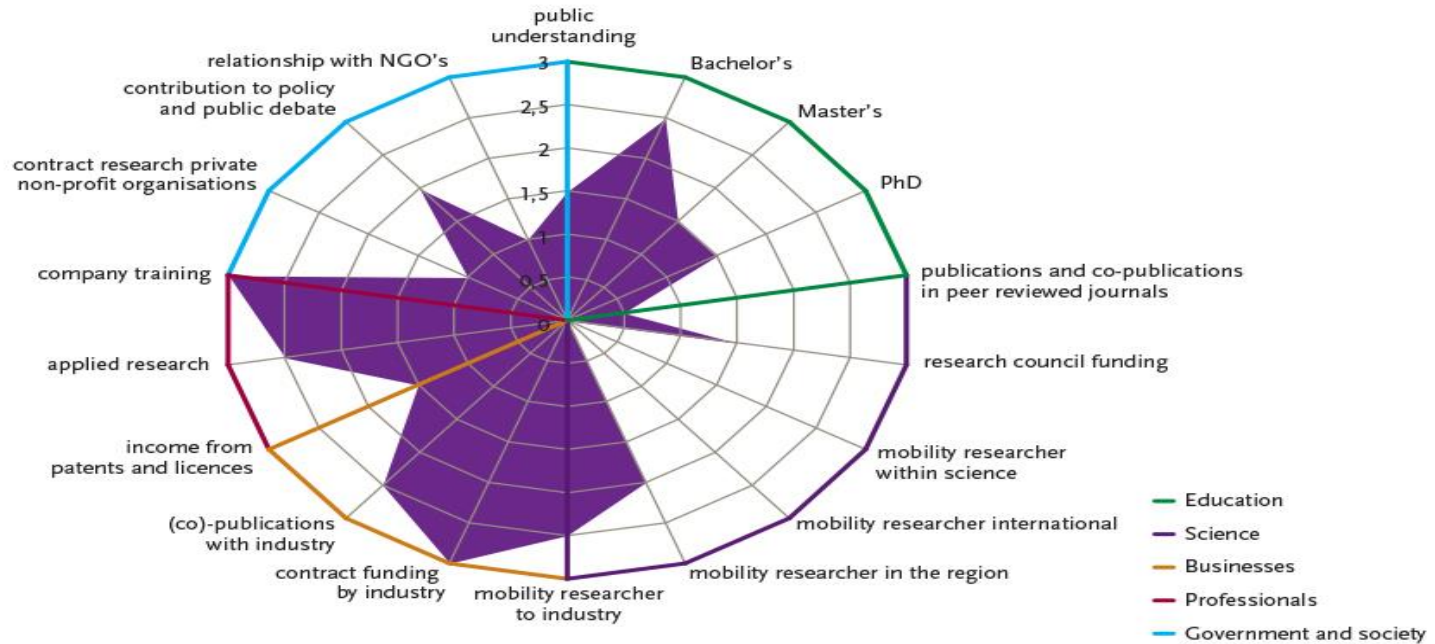


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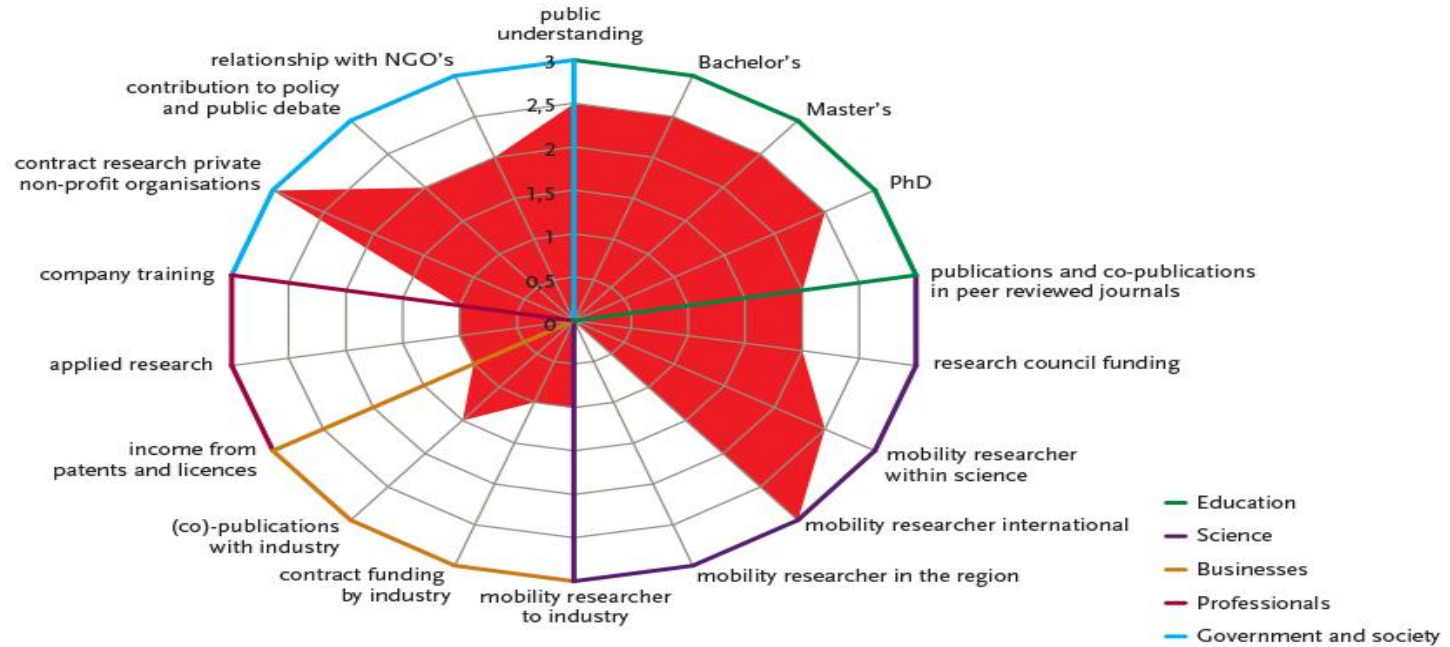
Regional power

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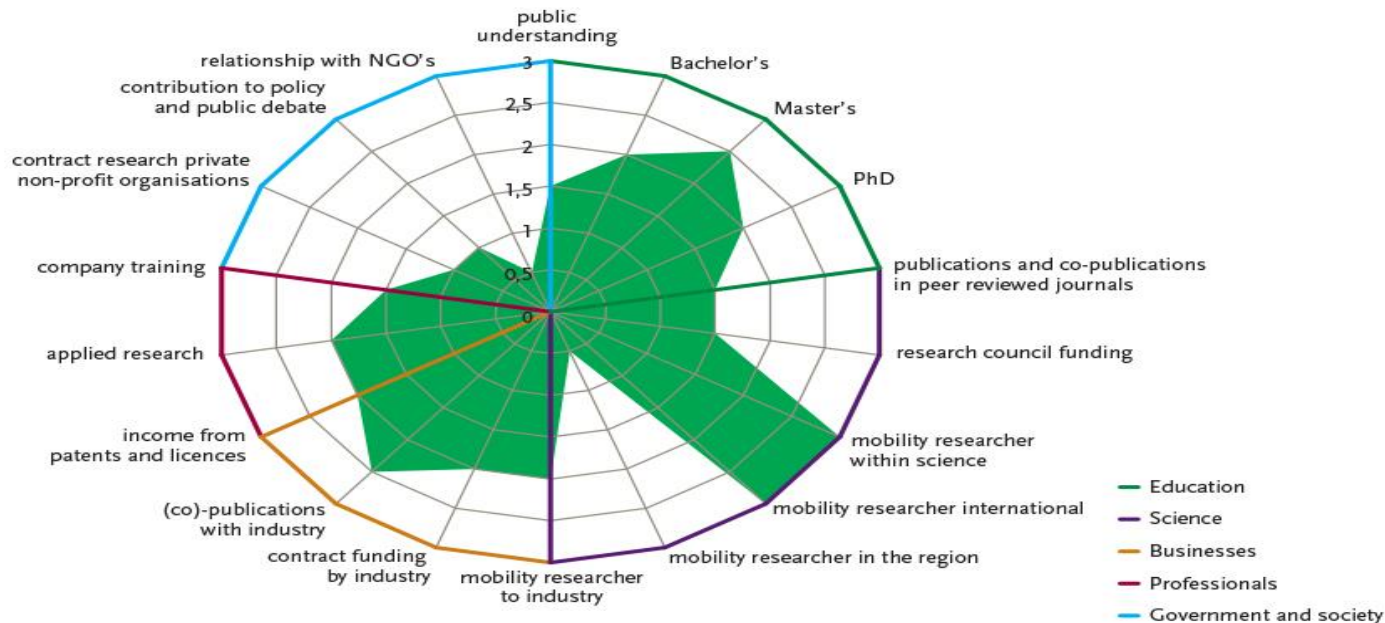
European variation

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International selection

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MAJOR CHANGES IN THE CONTEXT OF HERI

- Growing external pressure
 - Society demands more relevance, impact, etc. leading to a shift from academic research to applied research / research in the context of application (*Gibbons, Nowotny a.o.*)
 - Shift to larger entities in research endeavours, mixed participants
 - Shift from national lump sum funding to contract funding (EU, industry, PPS)
 - Growing internal unrest
 - SiT, science 2.0, the new university (anti establishment, anti profit)
 - Shifts in education, from pencil, books and classrooms to keyboards, and distant (online) reading and learning (MOOC's)
- Shift from higher education policy to industry policy?
- And now to policy for the knowledge society?



What is Societal Impact

- 'Impact' is the sum of many contributions by many different stakeholders in a research network
- Contributions vary from research articles to technical solutions to policy measures to end user preferences
- 'Impact' may refer to changes in human behavior, to organizational change, to conceptual innovation, to societal innovation
- Regards socio-economic, cultural, legal, political spheres of society
- Areas like food security, healthy aging, climate change, migration, urbanization, access to technology, opportunities for development → **societal innovation**



Societal impact – an elusive concept

- Sounds linear, but it is not: kaleidoscope interactions between stakeholders from industry, society, policy, NGO, public
- Sounds measurable, but it is not (easy) Uptake? Long term, short term? Intermediate impact? Products or services? Awareness? Understanding? Funding?
- Sounds positive, but it is often not [for some it is for some not]
- Researchers are ambiguous, often see it as an obligation, distraction from their real mission (basic research, individual projects)
- Expectations and needs vary between fields, urgency too



How to evaluate research impact in his context?

Should we emulate or innovate?

- Process oriented or output oriented?
- Ownership: public or private, stakeholders?
- Peer review, extended peer review, mixed review
- Quantitative or qualitative methods?
- Focus on mutual learning instead of accountability



Standard Evaluation Protocol 2015 - 2021



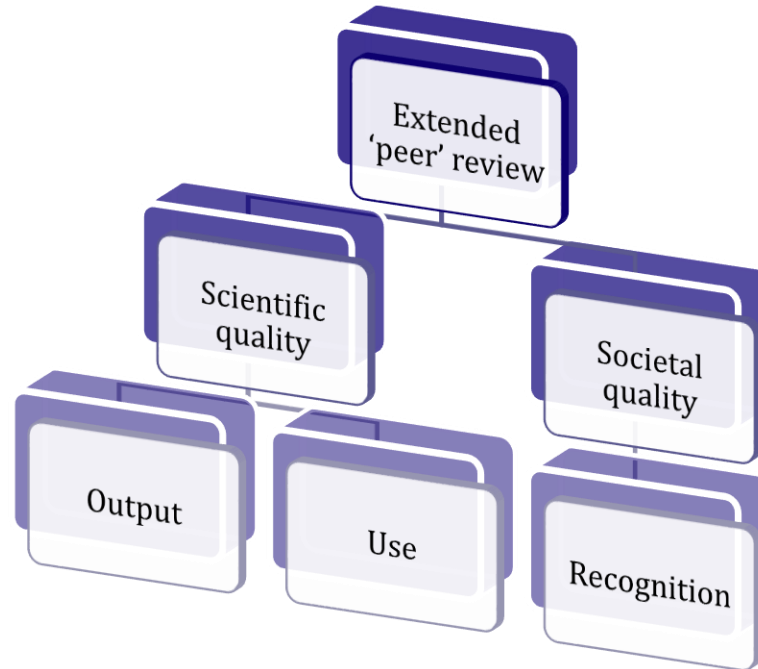


ASSESSMENT SCHEME FOR SEP RESEARCH

PEERS, OTHER EXPERTS
and STAKEHOLDERS

EQUAL ATTENTION IN
ASSESSMENT

INDICATORS
BOTTOM UP





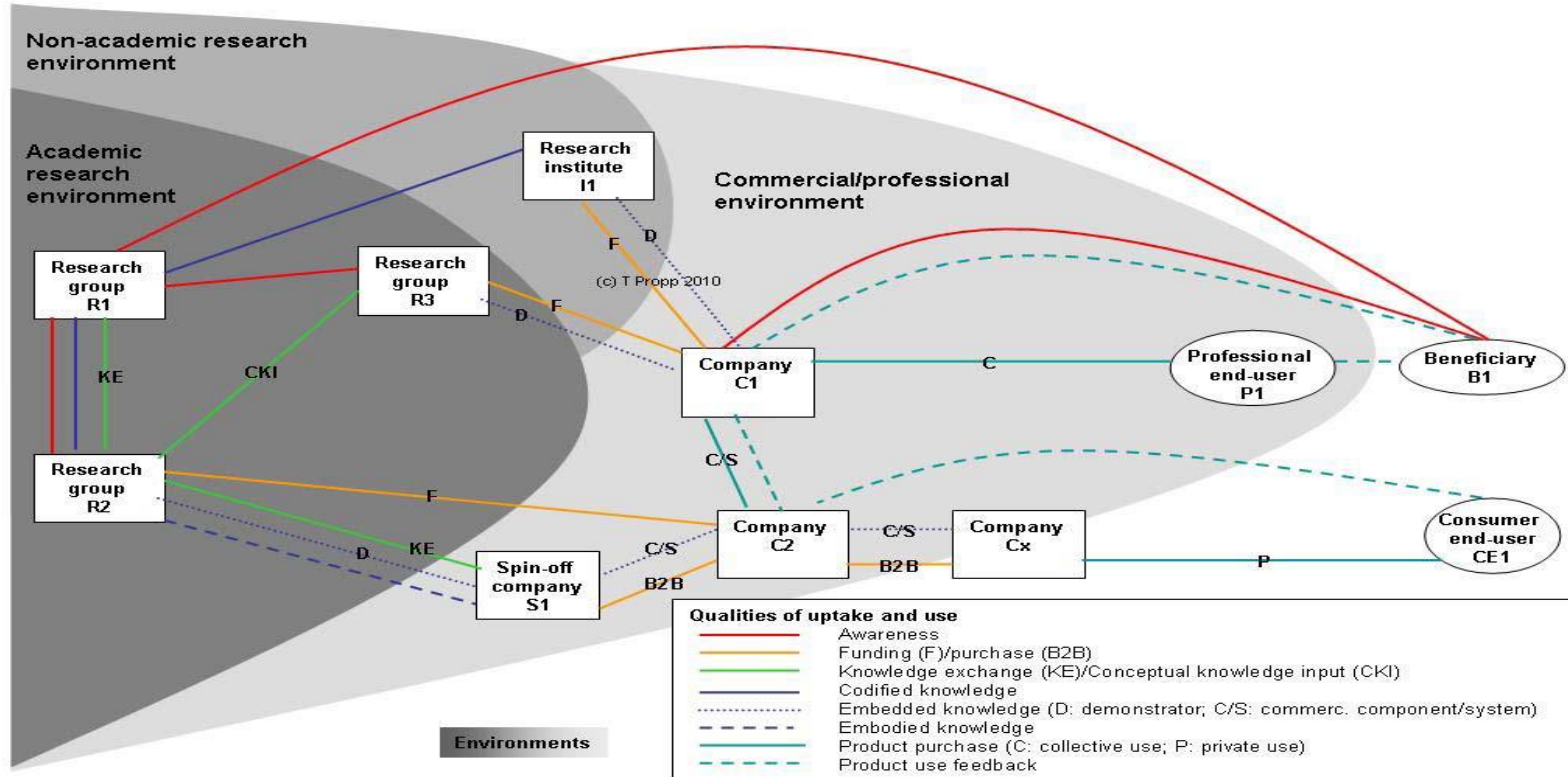
SEP INDICATOR CATEGORIES

Assessment categories	Scientific quality	Relevance to society
Output	<p>Sc. articles (refereed vs. non-refereed)</p> <p>Sc. books</p> <p>Other research outputs (instruments, infrastructure, datasets, softwaretools, designs)</p> <p>Dissertations</p>	<p>(policy) reports</p> <p>Articles in professional journals</p> <p>Other output (instruments, infrastructure, datasets, softwaretools, designs)</p> <p>Outreach-activities, public lectures, exhibitions,</p>
Use	<p>Citations</p> <p>Use of datasets, softwaretools, etc. by peers</p> <p>Use of research facilities by peers</p> <p>Reviews in scholarly journals</p>	<p>Patents/licences</p> <p>Use of research facilities by societal partners</p> <p>Projects with societal partners</p> <p>Contract research</p>
Recognition	<p>Scientific prizes</p> <p>Personal sc. subsidies</p> <p>Invited lectures</p> <p>Membership of sc. committees, editorial boards, etc.</p>	<p>Public prizes</p> <p>Valorisation funding</p> <p>Positions paid for by public parties</p> <p>Memberships of public advisory bodies</p>

Example of Research and Innovation Network



[@Tilo Propp]²³





TYPES OF INTERACTIONS IN NANO NETWORK

Awareness

Funding / purchase

Knowledge exchange / professional knowledge input

Codified knowledge

Embedded knowledge (demonstrator, commercial component or system)

Embodied knowledge

Product purchase (collective use, private use)

Product use feedback



SIAMPI: 3 DISTINCT TYPES OF PRODUCTIVE INTERACTIONS

- ❑ **Direct, personal interactions** : joint projects, advisory, consultancy, double functions, mobility
- ❑ **Indirect interactions through media** :
 - Texts : articles, books, catalogues, protocols, new diagnostics
 - Artifacts : instruments, exhibitions, models, designs
- ❑ **Material support**: contracts, subsidies, patenting, licensing, sharing of people and facilities



SIAMPI indicators for productive interactions

personal interactions between stakeholders	interaction through media	Financial / material interaction
<ul style="list-style-type: none"> •Professional digital networks •social media •social networks •face-to-face meetings •Video / phone conferencing •double functions, other mobility arrangements •public debate •Outreach through radio, tv, internet •etc. 	<ul style="list-style-type: none"> •academic journals •professional journals •non academic journals •popular media •exhibitions •artefacts, models •films •master theses, graduate projects •standards, protocols •social media •etc. 	<ul style="list-style-type: none"> •research contracts, public and private, and mixed, national, international •facility, instruments sharing •start ups •contribution “in kind” (people) •IPR arrangements, patents, licenses •Professional training •Other stakeholder interest •etc.



NEW EVALUATION CULTURE: PROCESS IN STEAD OF OUTPUT ORIENTED

- Mission oriented, various legitimate research profiles (policy oriented, industry oriented, research community)
- Context oriented: networks of relevant stakeholders
- Focus on **productive interactions** and mutual learning
- Joint decisions about indicators, quantitative and qualitative



CONSEQUENCES FOR (IMPACT) ASSESSMENT

